



## Accountable Community of Health Setup and Desired Outcomes

Work to establish ACHs has already begun and will continue independent of CMMI grant funding for this proposal, although at a less accelerated and limited basis if grant funding is not awarded.

1. Washington is finalizing an ACH development continuum to guide ACH development, resulting in advanced, fully functioning ACHs statewide by the end of 2018.
2. Guided by the State Health Care Innovation Plan (funded by SIM Round 1), 10 Community of Health (COH) planning grants were authorized and funded by the State Legislature through E2SHB 2572. These grants provide a six-month planning period for communities to plan for governance and multi-sector engagement strategies, with the grant period ending December 31, 2014.
3. In addition, 2572 will fund two pilot ACHs to further demonstrate and lead the implementation of an effective governance and engagement model, which is essential for statewide ACH implementation to be successful. These pilot grants will begin January 2015 and end by July 2015.

These state-funded grants jumpstart Washington’s ACH initiative, but SIM Round 2 funding will provide the necessary support for communities to respond to and build on the state-funded COH planning process and Pilot ACH designations. There is a significant gap between current levels of development and the envisioned ACH development continuum that will result in fully functioning ACHs by the end of 2018. While ACHs will be established statewide by 2016, communities will be at different levels on the continuum, with varying strengths and needs. Washington has established four key phases under the statewide ACH initiative:

1. Strategic Planning – Development of the State Health Care Innovation Plan and exploration of the role and potential of community health collaboratives in driving transformation.
2. Community Engagement – Implementation of the state-funded COH planning grants.
3. Community Empowerment – Implementation of ACH design grants (funded by SIM Round 2) and two state-funded pilot grants.
4. Community Empowerment and Accountability – Designation of ACHs statewide and implementation of accountability measures to align with capacity and funding levels.

The following table outlines the phases in more detail, including the feedback mechanisms that demonstrate the state’s responsiveness to lessons learned in each phase:

	Phase, Intent and Funding	Outcomes and Deliverables
2013 - Q2 of 2014	<b>Phase 1, Strategic Planning (SIM Round 1):</b> <ul style="list-style-type: none"> <li>• Development of the five-year State Health Care Innovation Plan.</li> <li>• Emphasizes the role of communities and multi-sector engagement in population health and health system transformation.</li> </ul>	<ul style="list-style-type: none"> <li>• The Innovation Plan sets the framework for the Triple Aim in Washington, including the purpose of the ACH initiative.</li> <li>• Informed the development of Community of Health (COH) grants to prepare communities for the ACH initiative.</li> </ul>



Q3 - Q4 of 2014	<p><b>Phase 2, Community Engagement (State Funding):</b></p> <ul style="list-style-type: none"> <li>COH grants (E2SHB 2572) call for 10 communities to develop Community Health Plans to describe how communities will align, amplify and evolve existing priorities and efforts to develop multi-sector shared priorities and approaches to achieving the Triple Aim.</li> <li>Leveraging and building on existing infrastructure and strengths within the community.</li> </ul>	<ul style="list-style-type: none"> <li>Community Health Plans provide a roadmap for communities regarding regional strengths, challenges, health priorities, and future strategies.</li> <li>COH planning prepares communities for design funding to implement a regional ACH proposal.</li> <li>The COH planning process has already informed the development of the ACH progression of capacity and funding model. For example, Washington is responding to lessons learned through the COH planning process by elevating the significance of a robust governance and engagement structure, specifically within the several multi-county regions.</li> </ul>
Q1-Q3 of 2015	<p><b>Phase 3, Community Empowerment / Implementation (SIM Round 2 and State Funding):</b></p> <ul style="list-style-type: none"> <li>Design grants will build on the Community of Health planning process to allow communities to adapt to the newly established Regional Service Areas and to prepare for ACH designation.</li> <li>Design grants are not limited to one entity within a Regional Service Area as the goal is for communities to collaborate on the design of a future ACH model for the region. Emphasis on governance structure, multi-sector engagement and sustainability.</li> <li>Two pilot grants are intended to provide startup to test two ACH models, but pilot designation does not constitute official ACH designation and does not necessarily preclude design funding.</li> <li>Pilot designations will be based on highly functioning governance models, engagement strategies, and organizational capacity and sustainability.</li> </ul>	<ul style="list-style-type: none"> <li>Design grantees will respond to the Community Health Plans delivered through the COH planning grants and align the plans with other community health plans within the newly established Regional Service Areas.</li> <li>Respond to lessons learned (i.e., the development of a more robust tribal engagement strategy, including dedicated support).</li> <li>Respond to the initial demonstrations and learning opportunities provided by the pilots.</li> <li>The two pilots will be responsible for demonstrating the effective utilization of ACH governance and engagement as part of an ACH startup.</li> </ul>
Q3, 2015 - after grant duration	<p><b>Phase 4, Community Empowerment and Accountability (SIM Round 2):</b></p> <ul style="list-style-type: none"> <li>ACH designations represent a continuum of progression and accountability.</li> <li>ACH designation criteria will be informed by the COH planning process and the existing promising practices as informed by the pilot designation process.</li> <li>ACH designation indicates a level of readiness for increased accountability to lead regional health improvement efforts.</li> <li>Funding will be provided for infrastructure (with sustainability planning), innovation and accountability incentives.</li> <li>ACHs will be at disparate levels of development and funding will be provided based on need and established expectations/accountability.</li> </ul>	<ul style="list-style-type: none"> <li>Serve as an advisor/partner in Medicaid procurement based on regional needs and perspectives.</li> <li>Develop a regional health assessment and Regional Health Improvement Plan.</li> <li>Implement the Plan for Improving Population Health at the community level.</li> <li>Act as a forum for harmonizing payment models, performance measures and investments</li> <li>Facilitate health coordination and workforce development.</li> <li>Facilitate Practice Transformation Support Hub community liaisons.</li> <li>Use innovative data analytics to address community health needs.</li> <li>Assist with the development of performance measures, metrics, and expectations to assure the ACHs are functioning effectively, reducing waste and duplication, and adding value.</li> </ul>