



CPAA Council Meeting Summary: November 10, 2016

Welcome and Introductions

The November 10 Council meeting of the Cascade Pacific Action Alliance was held at Summit Pacific Medical Center in Elma, WA. The goals of the meeting were to review the CPAA's Value Propositions, report on recent tribal engagement activities, discuss the most recent updates about the Medicaid global waiver, check in on committees and work groups, confirm CHOICE as the support organization, and learn about Medicaid reform in other states.

Review Updated Value Propositions

The group reviewed the CPAA Value Proposition document, which staff had updated with suggestions from the October Council and Support Team meetings. After brief discussion, the Council unanimously approved for future communications.

Report on Skokomish Tribal Health Tour & AIHC Tribal Summit

Winfried thanked Ed Fox, Director of the Skokomish Health Clinic for his invitation and hospitality, and gave a summary of the visit that happened on October 28. Ed gave the visiting group of CPAA members a presentation about the variety of tribes and their broad range of health care systems across the region and state.

Winfried also updated the group on a tribal summit organized by the American Indian Health Commission (AIHC) that occurred recently, which he attended for one afternoon. It was evident that there are still conversations happening among tribes and with the state about how to engage with ACHs.

CPAA staff is beginning to have conversations with other tribes throughout the region as well, so more updates will be forthcoming.

Invitation/Reminder: Chehalis Tribal Wellness Center Tour

CPAA members have been invited by the Chehalis Tribe Health Director Denise Walker to visit the Chehalis Tribal Wellness Center on Monday, December 12, 12:00 p.m.-2:00 p.m., beginning with lunch.

Global Waiver

Staff gave an update that the Health Care Authority (HCA) has reached an Agreement in Principle with the Center for Medicare and Medicaid Services (CMS) in early October. Winfried had a conversation with HCA leaders to try to get more information about how the scope of work involved for ACHs. He found out that they are trying to finish STCs by the end of the calendar year. The protocols will be developed



early in 2017 (Jan/Feb). HCA is working on a project toolkit that will outline the types of projects that ACHs will be expected to engage in and other options for activity engagement. The project toolkit will be released on November 15, and discussed at the ACH Quarterly Convening on November 17.

There has also been a recent update on the [ACH Decision-Making and Management Expectations](#) document. The document outlines the HCA's desire for ACHs to have a legal decision-making body as well as broader community engagement advising the ACH decisions and activities. This document is still an evolving draft, so any feedback can be shared with HCA.

Confirm Support Organization

On an annual basis, the CPAA Council reviews and confirms whether the backbone support organization should continue in its role. After brief discussion of CHOICE's strengths and areas for improvement, staff left the room, and the Council voted to confirm retaining CHOICE as the backbone support organization.

Committee and Work Group Check-in

Governance Work Group

The work group is cross-sectoral and is working to define how the CPAA may operate as a single member LLC, while maintaining the culture of the CPAA. The work group has agreed that the mission of the CPAA will remain the same, and has begun discussing details of operations with the help of legal counsel. Some of the questions include the size of the board, how to make sure decision-making is nimble and responsive, and how to maintain engagement with the broader group. The [LLC Key Decision Points](#) were shared with the Council and will be used to draft the operating agreement.

Finance Committee

Randy Barker gave an update about the Finance Committee's first meeting since adding the role of fund development. The committee reviewed the revenues and expenditures from the past year, and the budget for the coming year. The committee acknowledged that developing sustainability is a significant challenge, and discussed a pay for success model. The group acknowledged that the CPAA will need to continue developing funds in addition to any potential global waiver funding, as those details are still uncertain, and may not fund everything that the CPAA will want to do. Randy recommended two articles for the Council to read about sustainability:

- [*Accountable Communities for Health: Strategies for Financial Sustainability \(JSI Research & Training Institute, Inc.\)*](#)
- [*Towards Sustainable Improvements in Population Health: Overview of Community Integration Structures and Emerging Innovations in Financing \(CDC Health Policy Series\)*](#)

Adverse Childhood Experiences (ACEs) Work Group

The first of the three strategic planning meetings for the ACEs work group will be on November 30. The group will begin discussing the two ACEs strategies originally identified by the Council, and whether any



other strategies need to be added. Caitlin Safford is leading the group, and invited any other additions to work group membership, as the sector representation is largely public health and childhood development so far.

Care Coordination

Michael O'Neill gave an update on what came out of the Care Coordination work group three meeting process. The work group used filters from past RHIP work to stage the large list of strategies into a list of 5 strategies to start with (Phase 1): The parenthetical locations are where some of these activities are already beginning, where the CPAA may be able to find out more and play a role.

- Behavioral Health Integration (Grays Harbor Co.)
- Community Care Center (Thurston Co.)
- Community Paramedicine (working with paramedics and CHWs across the region, starting in Cowlitz)
- Wellness Clinic (Elma, Grays Harbor Co.)
- BH Coordination/Integration School Pilot (4 counties--already happening, with its own CPAA work group)

The group also identified that Community Health Workers should be considered as a potential part of one or more of the 5 starter strategies. There is more work to be done to figure out what the role of the CPAA is in implementation of these strategies, with the lens of figuring out what is already happening around the region and using existing activities as models and scalable starts. The Council acknowledged that there are not activities identified in Lewis and Pacific Counties, and that more should be done to ensure that those communities are involved in the RHIP strategy implementation. The Council also acknowledged that more data and evaluation capacity is needed in order to go deeper into this work.

The update on this first RHIP work group process led into the shared learning discussion about lessons learned from other states and how to move forward.

Shared Learning: Applying Lessons Learned from Medicaid Reform in Other States

Bruce Goldberg, MD gave a brief presentation: [*Planning for Success: Models for Community Health Improvement from Around the Country and What We Can Learn From Them*](#). The main context that he shared was that there are conversations happening around the country about how health spending should address the social determinants of health and not only the medical.

After the presentation, the group continued the conversation in four small groups. The small groups looked at each of the Care Coordination Phase 1 strategies and discussed them in light of the following questions:



- Overall, how well do these suites of strategies support a balanced RHIP portfolio and do they complement the other RHIP impact areas?
- What makes the strategy successful (i.e., how does this support payment reform, does it drive efficiency, how do the payment/financing reward effective collaborations)?
- How do we demonstrate impact when thinking about sustainability?
- What are the most critical functions and roles of CPAA to fully operationalize next steps?
- Any questions for Bruce Goldberg?

Next Steps

- The visit to the Chehalis Tribal Wellness Center will be **December 12, 2016; 12:00PM-2:30PM**.
- The next CPAA Council Meeting will be **December 8, 2016; 1:00PM-4:00PM** at Summit Pacific Medical Center.